



Ministry of Health, Welfare and Sport

# Healthcare in the Netherlands

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# Ministry

**Minister / State Secretary**

**Secretary General**

(1000 employ



**DG Public health**

**DG Curative care**

**DG Long term care**

**DG Social support**

## **Agencies within the Ministry** (3500 employees)

- Health Care Inspectorate
- National Institute for Public Health and the Environment (including Centre for Infectious Disease Control)
- Netherlands Vaccine Institute
- Food and Consumer Product Safety Authority
- Health Council
- Social Cultural Planning Office
- Central Information Unit on Health Care
- Professions

## **Independent Governmental Bodies** (600 employees)

- Health Care Authority / National Health Tariffs Authority
- Health Care Insurance Board
- Medicines Evaluation Board
- Netherlands Board for Hospital Facilities
- Netherlands Organization for Health Research and Development
- Stichting Fonds PGO (provides funding to national patient and disability organizations and senior citizens' associations in the Netherlands)

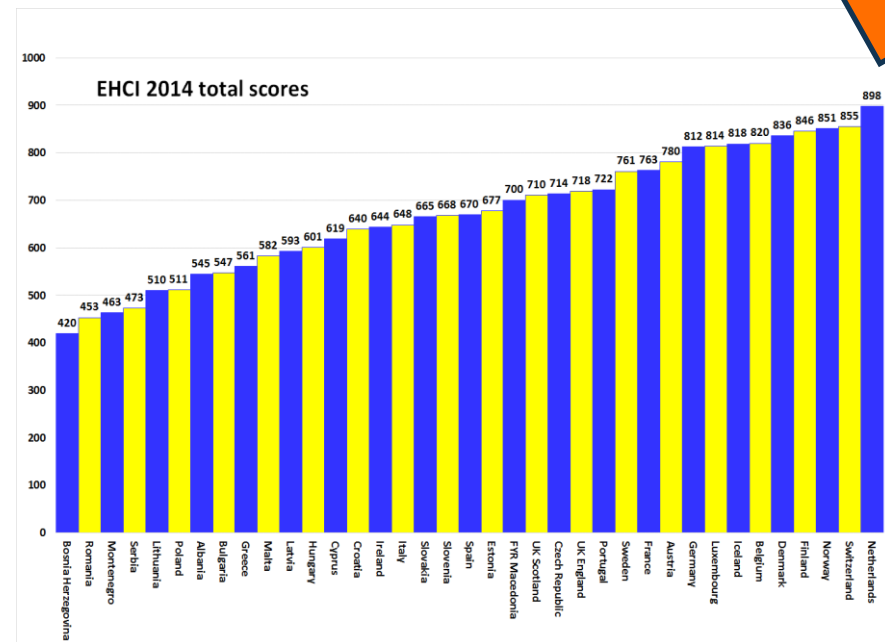


# NL Healthcare system ranks nr. 1 in EU...

The European Health Consumer Index ranked the Dutch Health system nr 1 (2005, 2009, 2012, 2013, 2014)

Ranking based on:

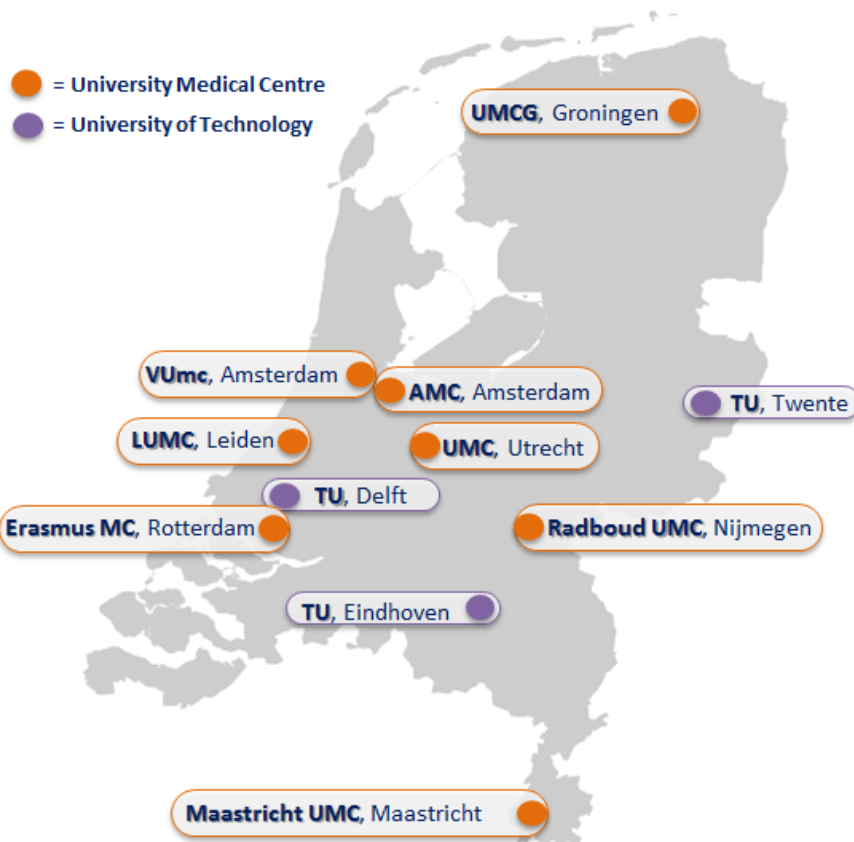
1. Patient rights and information
2. Waiting times
3. Health outcomes (death rates)
4. Prevention
5. Pharmaceuticals





# Dutch Healthcare at a Glance

*"Best Health System in Europe"*



## Life Sciences & Health industry:

Companies: ~2.200

Total Turnover: ~80 billion EUR

source: Task Force Health Care, 2012

## Achievements:

*"best health system in Europe"*

source: EU Health Consumer Powerhouse 2013, 2014

*"Netherlands ranks first in Healthcare Performance"*

source: The Commonwealth Fund, 2010

## Facts and Figures:

- Health Budget 2015: 71,3 billion EUR (11,8% of GDP)
- Average health exp. over a lifetime: 280.000 EUR
- 1,1 million workers in healthcare (excl. volunteers)
- 8.865 General Practitioners
- 92 Hospitals (incl. 8 University Medical Centres)
- Hospital Beds: 4,7 per 1.000
- Average stay in Hospital: 5,8 days

source: Dutch Ministry of Health, 2014



# Snapshot of Dutch healthcare system

Expenditure			
%GDP			12%
per capita	out-of-pocket	€5.392	1,5%
Doctors		2012	
General practitioners			8.879
GP/population			1 in 1.880
Medical specialists			14.165
Medical specialists/1000 population			1.4
Hospitals		number	Beds
General hospitals		83	44.225
of which University Medical Centers		8	7.645
Specialized hospitals		22	
Small/Private clinics		319	
Beds/1000 population			3,3
Performance			
Average length of stay General hospital			4.9 day
Average length of stay UMC			6.8 day
Staff/bed in general hospital (excl. UMC)			3,6 fte
Staff/bed in UMCs			7,2 fte

- **General Practitioner** is gatekeeper: without referral of GP no access to hospital care; 94% of all medical complaints dealt with by GP
- All general and specialized hospitals are **private but non-profit**



## Dutch healthcare: some general characteristics

- **High equity** (compulsory deductible, generous basic package, low out-of-pocket)
- **'Huisarts'** (family physician or GP) as gatekeeper
- **Average sized health care sector** low number of hospital visits per patient per year
- **Managed competition** mix of market incentives /private ownership and government regulation/public safeguards
- **'Polder'-model** tradition of co-governing: agreements on cost and quality
- **Evidence-based** health policy cycle: frontrunners in data collection and application (Annual Public Health Forecast, Health Performance Report)



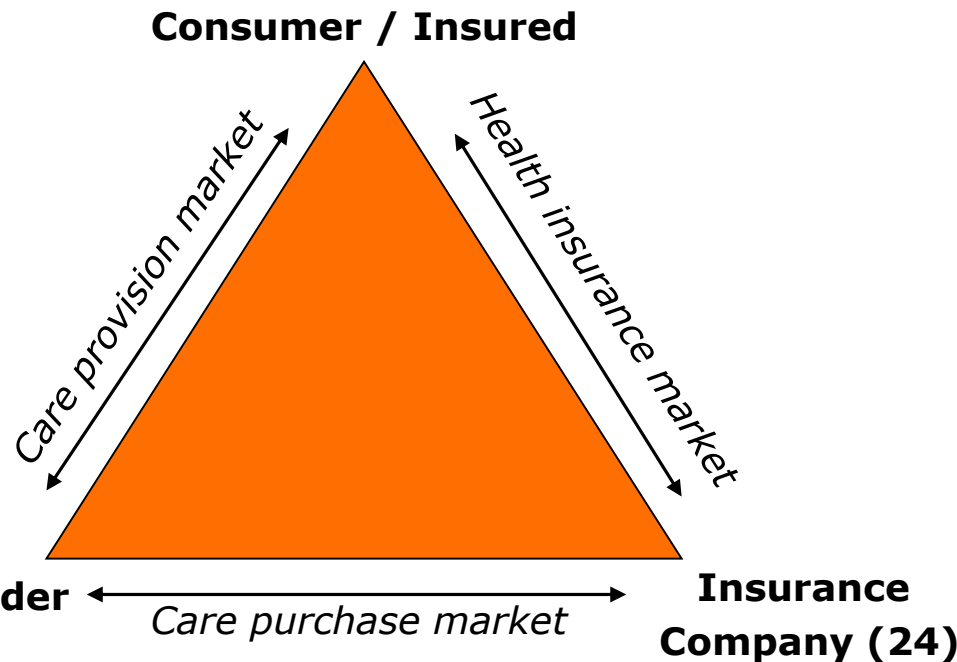
## Principles Dutch healthcare system:

- Access to healthcare for all
- Solidarity through medical insurance
- High quality healthcare services



# Health reform 2006: Managed competition

**Government** accessibility, basic package, supervises market and quality



**Insured** are free in their choice of insurer; possibility to change every year

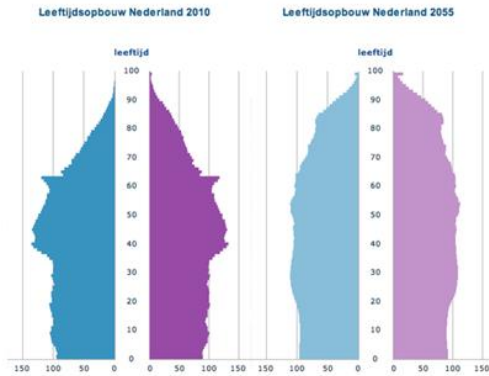
**Health care providers** compete for contracts with insurers on price & quality of care

**Insurers** compete for insured on premium, quality, service level





# ...but we face many challenges



Ageing population



Rise of NCD's



Demanding patients



Medical technology

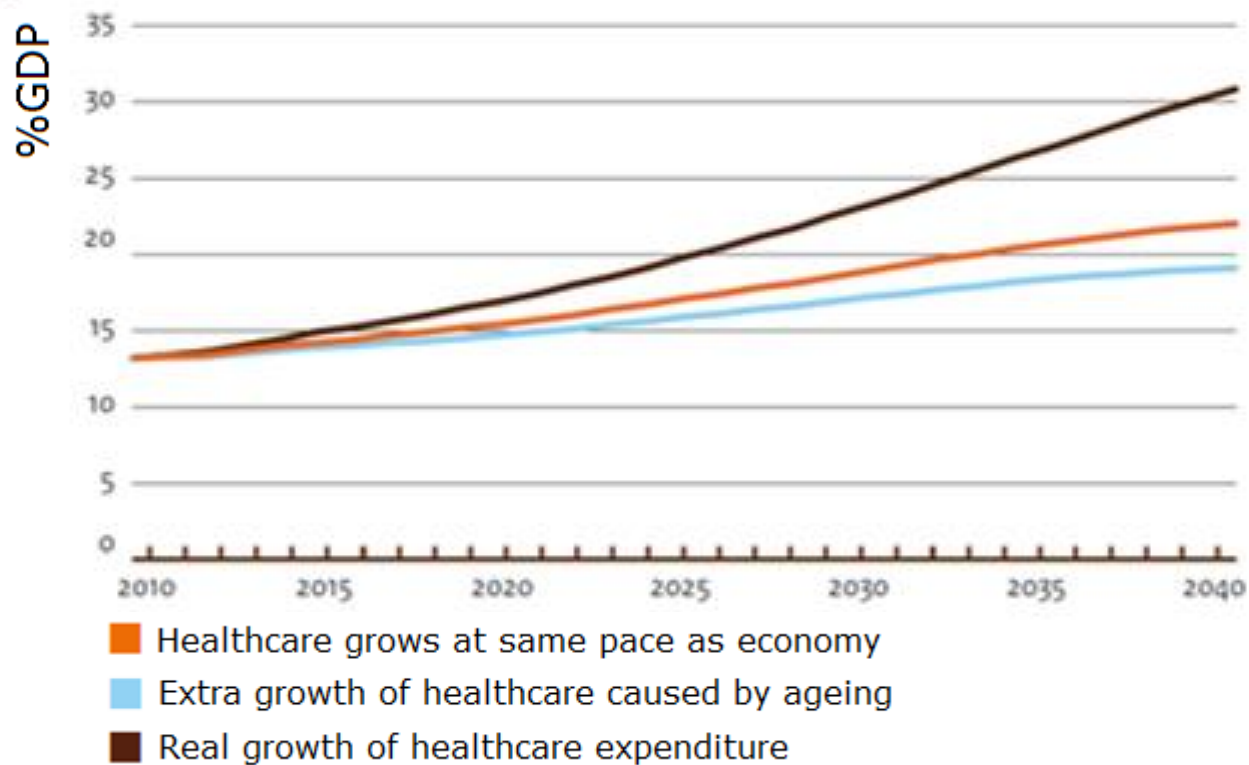


Rising costs of healthcare



## Major concern: a sustainable system curve the rise of health care costs

Growth healthcare expenditure 2010-2040





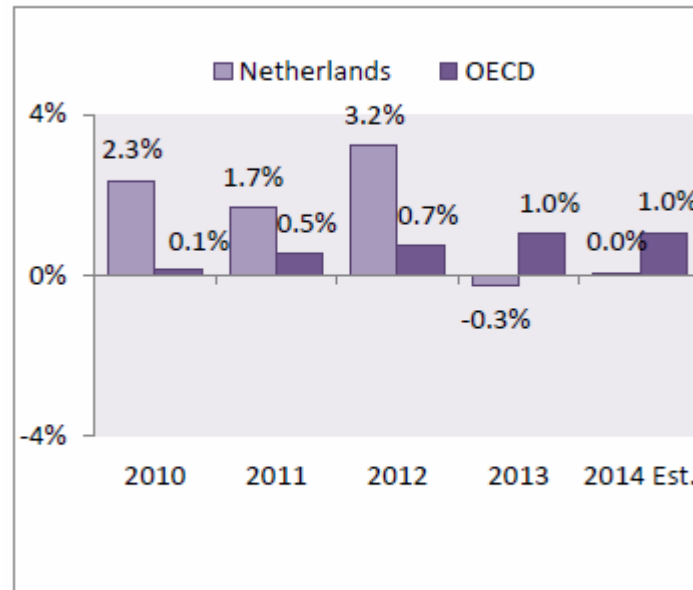
# An agenda for deepened reform

- In 2013, an agreement was reached:
  1. limiting financial growth,  
1,5% 2014  
1% growth 2015-2017
  2. transforming our healthcare
- Medical Professionals, Healthcare Providers (GP's, hospitals), Healthcare Insurers, Patient Organisations, Government



# Annual health spending growth

Figure 1. Annual health spending growth\*, 2010-2014



\* Per capita spending in real terms  
Source: OECD Health Statistics 2015



## Reorganizing healthcare, care given on the right spot

- Substitution of care: shift treatment towards GP (primary care) and community care
- Reshuffling tasks: from medical specialist to specialized nurses and *physician assistants*
- Concentration of complex care, decentralization of common treatments



## Important reforms in 2015

### **Reform Exceptional Medical Expenses Act (€ 27 billion / year)**

- Decentralisation of long-term care for physically and mentally disabled to municipality
- Reduction of residential care → people live at home longer, supported by care network of professionals and volunteers
- Re-introduction of community nurses (through Health Insurance Act)

### **Reform Social Support Act**

- Further decentralisation to municipalities
- Tailor-made social support → from 'standard' entitlement to 'needs' based
- Rationalisation of care, e.g. home care
- Larger financial contributions from patients

**Aim: by 2017 we will spend the same amount on care & social support as in 2012**



# Innovation of healthcare

- **Product** innovation
  
- **Process** innovation:
  - improvement of management and administration
  - improvement of quality
  - improvement of service
  
- **E-health**



## Main actors in Health Innovation

*Within the primary process of healthcare:*

health professionals who want to improve healthcare and implement good practices

*Outside the primary process of healthcare:*

universities, colleges, research-institutes, start-ups, industries

*Hybride organizations where practice and research meets each other:*

university medical centers and academic living labs





## Role of government

3 ministries working together:

- EZ (innovation): focus on business and export  
(products)
- OCW (science): focus on good science
- VWS (health) : focus on improvement of health and  
reducing growthpath of cost of  
healthcare  
(implementation, process-innovation)

All involved in topsector Life Sciences & Health



## e-Health: 3 goals

within 5 years 80 % of the chronic ill patients have **access to their own medical data**;

within 5 years 75 % of the chronic patients and fragile elderly (who wants to do so) is able to **measure and monitor their own health** at home and communicate those data with their healthcare providers;

within 5 years everybody who needs healthcare have the possibility the **communicate via iPad or screen** with their healthcare providers.



## Focus of Ministry of health on innovation

- a lot of new healthcare supporting technology is under-used;
- there is a lot of potential for selfcare and self management in healthcare;
- better healthcare outcomes, more in accordance with patient needs could be reached (reducing mis-use);
- e-health is an instrument in reducing cost of healthcare



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# Dutch Healthcare: We care!

